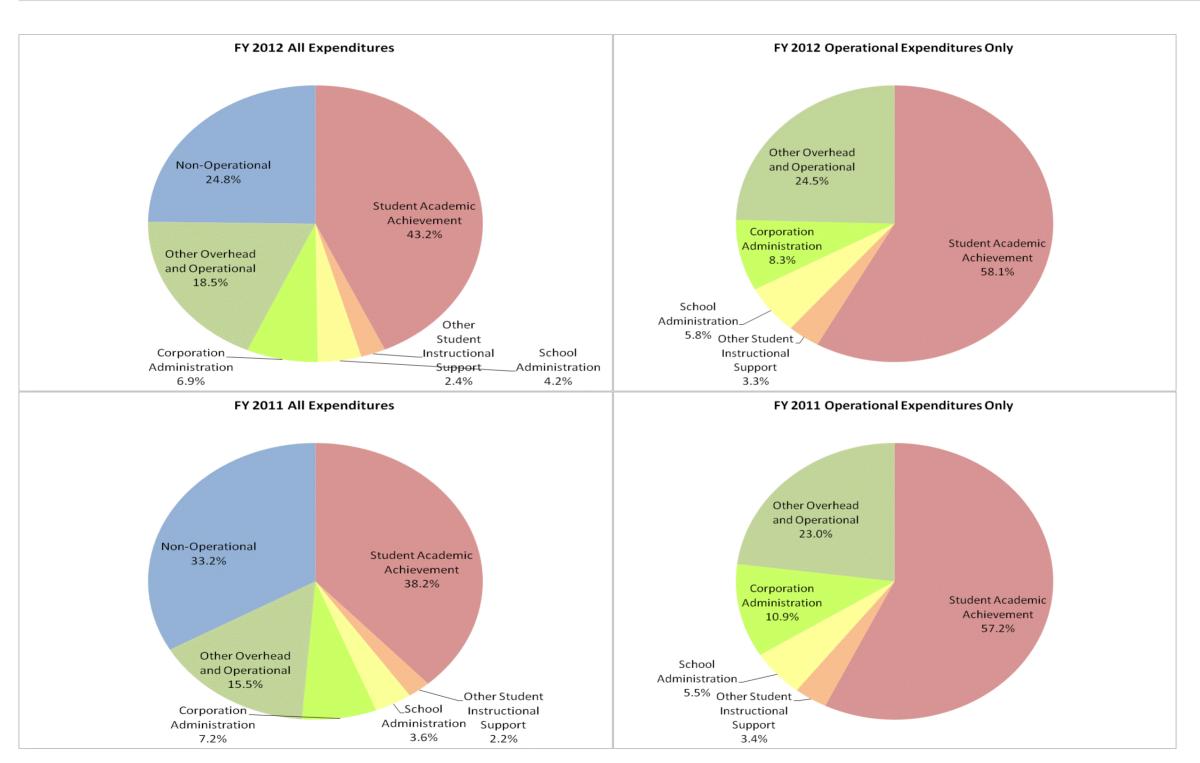
#### School Town of Highland (4720)

	FY06 % of Total		FY09 % of Total		FY11 % of Total		F	Y12 % of Total
Student Instructional Category	FY 2006	Exp	FY 2009	Exp	FY 2011	Exp	FY 2012	Exp
Student Academic Achievement	\$16,422,945	53.2%	\$15,402,363	43.4%	\$14,025,444	38.2%	\$14,065,797	43.2%
Student Instructional Support	\$2,298,813	7.4%	\$2,441,760	6.9%	\$2,144,400	5.8%	\$2,146,394	6.6%
Overhead and Operational	\$7,246,128	23.5%	\$8,403,770	23.7%	\$8,333,806	22.7%	\$8,294,056	25.5%
Nonoperational	\$4,923,059	15.9%	\$9,271,420	26.1%	\$12,182,465	33.2%	\$8,071,625	24.8%
Grand Total	\$30,890,944		\$35,519,313		\$36,686,115		\$32,577,872	

	FY 2006	FY 2009	FY 2011	FY 2012
Student Instructional Expenditures (Academic Achievement plus Support)	60.6%	50.2%	44.1%	49.8%



Student Instructional Category	Account	FY 2006	FY 2009	FY 2011	FY 2012	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Student Academic Achievement								
	11050 Regular Programs; Full Day Kindergarten	\$65,182	\$125,902	\$215,658	\$231,552	255%	84%	7%
	11100 Regular Programs; Elementary	\$3,674,404	\$5,909,173	\$5,380,623	\$4,934,129	34%	-17%	-8%
	11200 Regular Programs; Middle/Junior High	\$1,144,256	\$1,816,317	\$1,837,310	\$1,662,770	45%	-8%	-9%
	11300 Regular Programs; High School	\$2,871,653	\$4,447,097	\$4,087,763	\$3,727,315	30%	-16%	-9%
	11355 Regular Programs; High School; Academic Honors High Ability Student Programs	\$3,514	\$73,519	\$77,713	\$60,511	> 500%	-18%	-22%
	11620 Regular Programs; Alternative Education Programs; Middle/Junior High School	\$0	\$0	\$87,861	\$96,272			10%
	11630 Regular Programs; Alternative Education Programs; High School	\$0	\$0	\$97,888	\$79,629	4000/		-19%
	12110 Gifted And Talented; Gifted and Talented	\$19,454	\$0	\$0	\$0	-100%		400/
	12150 Gifted And Talented; High Ability Student Programs	\$0	\$42,466	\$36,705	\$43,705	4000/	3%	19%
	12350 Physical Impairment; Homebound	\$3,588	\$22,220	\$13,310	\$10,163	183%	-54%	-24%
	12900 Other Special Programs	\$18,378	\$53,272	\$70,906	\$180,877	> 500%	240%	155%
	14100 Summer School Programs; Elementary	\$23,814	\$31,496	\$2,668	\$1,134	-95%	-96%	-57%
	14200 Summer School Programs; Middle/Junior High School	\$6,159	\$5,360 \$56.442	\$0 \$00.700	\$2,473	-60%	-54%	E <b>7</b> 0/
	14300 Summer School Programs; High School	\$36,051	\$56,142 \$43,374	\$62,700	\$26,733	-26%	-52%	-57%
	16100 Remediation Testing 16200 Preventive Remediation	\$60,420	\$43,371 \$44,000	\$55,834 \$40,077	\$68,066	13%	57%	22% -50%
		\$5,317	\$11,000 \$11,607	\$10,977 \$44,707	\$5,500 \$12,063	3%	-50%	-50% 2%
	17100 Payments to Other Governmental Units Within State; Transfer Tuition 17300 Payments to Other Governmental Units Within State; Area Vocational School (Participa)	\$0 \$0	\$11,697 \$89,600	\$11,797 \$130,400	\$12,063 \$05,600		3%	-27%
	17300 Payments to Other Governmental Units Within State, Area Vocational School (Participal 17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Special	\$0 \$020.466	\$09,000 \$0		\$95,600 \$0	-100%	7%	-21 70
	17500 Payments to Other Governmental Units Within State; Special Education; Interlocal Agr	\$929,466 \$0	\$1,012,384	\$0 \$896,219	\$1,114,055	-100%	10%	24%
	17600 Payments to Other Governmental Units Within State; Joint Services and Supply; Other	\$0 \$12,390	\$1,012,384	\$090,219	\$1,114,033	-100%	10 /0	24 /0
	17700 Payments to Other Governmental Units Within State; Interlocal Agreements; Other	\$12,390	\$12,207	\$15,000	\$0 \$0	-100 /6	-100%	-100%
	17900 Payments to Other Governmental Units Within State; Other	\$0 \$0	\$19,202	\$1,211	\$3,759		-80%	211%
	22110 Improvement of Instruction; Service Area Direction	\$135,661	\$182,861	\$141,020	\$135,101	0%	-26%	-4%
	22120 Improvement of Instruction; Instruction and Curriculum Development	\$42,150	\$107,537	\$23,572	\$18,065	-57%	-83%	-23%
	22130 Improvement of Instruction; Instructional Staff Training	\$36,291	\$45,162	\$23,572 \$21,544	\$2,385	-93%	-95%	-89%
	22190 Improvement of Instruction; Other Improvement of Instructional Services	\$0	\$34,974	\$10,421	\$89,432	30 /0	156%	> 500%
	22220 Library/Media Services; School Library	\$197,333	\$350,419	\$313,858	\$289,110	47%	-17%	-8%
	22230 Library/Media Services; Audiovisual	\$19,980	\$20,562	\$6,991	\$16,988	-15%	-17%	143%
	22250 Library/Media Services; Computer Assisted Instruction Services	\$20,504	\$78,716	\$37,602	\$0	-100%	-100%	-100%
	22310 Instruction, Related Technology; Technology Service Supervision and Administration	\$0	\$96,946	\$106,858	\$111,572	10070	15%	4%
	22320 Instruction, Related Technology; Student Learning Centers	\$0	\$80,050	\$85,026	\$257,533		222%	203%
	22360 Instruction, Related Technology; Network Support	\$358,758	\$0	\$6,293	\$7,933	-98%		26%
	22370 Instruction, Related Technology; Hardware Maintenance and Support	\$0	\$33,419	\$68,229	\$61,924		85%	-9%
	22400 Academic Student Assessment	\$0	\$20,250	\$0	\$0		-100%	
	22900 Other Support Service, Instructional Staff	\$0	\$467	\$1,641	\$14,189		> 500%	> 500%
	25520 Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs	\$415,223	\$568,575	\$109,849	\$705,258	70%	24%	> 500%
	26497 2007 Account Code - Teachers Retirement Fund	\$590,150	\$0	\$0	\$0			
	60500 Nonprogramed Charges; Debt Service TBR; Transfers ECA Only	\$17,810	\$0	\$0	\$0	-100%		
Student Academic Achievement Total		\$10,707,906	\$15,402,363	\$14,025,444	\$14,065,797	31%	-9%	0%
Student Instructional Support								
Student instructional Support	24420 Attendance and Social Work Services, Attendance Services	¢0	¢24_400	¢2.004	¢0		4000/	4000/
	21120 Attendance and Social Work Services; Attendance Services 21220 Guidance Services; Counseling Services	\$0 \$375,263	\$31,490 \$634,178	\$3,084 \$520,887	\$0 \$504,415	34%	-100% -20%	-100% -3%
	21220 Guidance Services; Counseling Services 21230 Guidance Services; Appraisal Services	\$375,263 \$0	\$034,176 \$25,165	\$520,66 <i>1</i> \$331	\$504,415 \$422	34%	-20% -98%	-3% 27%
	21320 Health Services; Medical Services	¥ -	\$20,058	\$6,971	\$6,075	22%	-70%	-13%
	21340 Health Services; Nurse Services	\$5,000 \$104,317	\$20,056 \$177,156	\$0,971 \$178,209	\$162,664	56%	-70% -8%	-13% -9%
	21340 Health Services; Nurse Services 21910 Other Support Services, Students; Service Area Direction	\$104,317	\$177,156 \$136,451	\$178,209 \$102,012	\$104,133	30%	-8% -24%	-9% 2%
	21990 Other Support Services, Students; Service Area Direction 21990 Other Support Services, Students; Other Student Services	\$80,000 \$0	\$136,451 \$0	\$102,012 \$1,751	\$104,133	30%	-24-/0	-100%
	24100 Office of The Principal	\$1,033,209	\$1,417,261	\$1,751 \$1,331,155	\$1,368,684	32%	-3%	3%
Student Instructional Support Total	24100 Office of the Finicipal	\$1,597,789	\$2,441,760	\$2,144,400	\$2,146,394	34%	-12%	0%
Overhead and Operational	23110 Board of Education; Service Area Direction	\$23,886	\$26,448	\$22,493	\$25,100	5%	-5%	12%
	23150 Board of Education, Service Area Direction 23150 Board of Education; Legal Services	\$68,814	\$37,333	\$27,372	\$25,100 \$38,542	-44%	3%	41%
	20.00 Dodia of Eddodioff, Edgal Ool 11003	ψ00,014	ψ01,000	Ψ21,012	ψ50,572	- <del></del> /0	3 /0	71/0

						Increase from	Increase from	Increase from
Student Instructional Category	Account	FY 2006	FY 2009	FY 2011	FY 2012	FY 2006	FY 2009	previous year
	23160 Board of Education; Promotion Expenses	\$2,435	\$3,923	\$937	\$894	-63%	-77%	-5%
	23190 Board of Education; Other Governing Body Services	\$16,413	\$24,578	\$11,257 \$364,348	\$10,082	-39% 48%	-59%	-10% -5%
	23210 Executive Administration; Office of The Superintendent 23220 Executive Administration; Community Relations	\$231,178 \$1,777	\$349,860 \$3,370	\$361,218 \$3,452	\$343,292 \$449	-75%	-2% -87%	-5% -8 <b>7</b> %
	23290 Executive Administration; Other Executive Administration Services	\$29,924	\$22,833	\$4,669	\$5,132	-83%	-78%	10%
	25110 Fiscal Services; Office of The Business Manager	\$51,409	\$76,938	\$58,050	\$63,921	24%	-17%	10%
	25120 Fiscal Services; Service Area Direction	\$106,845	\$0	\$0	\$0	-100%	11 70	1070
	25160 Fiscal Services; Financial Accounting	\$0	\$145,483	\$149,498	\$138,371	10070	-5%	-7%
	25191 Other Fiscal Services; Refund of Revenue	\$275	\$18,887	\$16,707	\$19,571	> 500%	4%	17%
	25195 Other Fiscal Services; Bank Account Service Charge	\$0	\$0	\$6,966	\$7,695			10%
	25199 Other Fiscal Services; Other	\$0	\$56,027	\$63,930	\$66,812		19%	5%
	25300 Printing, Publishing, and Duplicating Services	\$17,971	\$18,117	\$4,897	\$183	-99%	-99%	-96%
	25710 Personnel Services; Supervision of Personnel Services	\$0	\$129,898	\$115,145	\$128,463		-1%	12%
	25730 Personnel Services; Personnel Services	\$0	\$58,998	\$3,568	\$0		-100%	-100%
	25750 Personnel Services; Health Services	\$762	\$1,500	\$1,500	\$1,500	97%	0%	0%
	25790 Personnel Services; Other Professional Services	\$0	\$958,682	\$1,628,935	\$838,382		-13%	-49%
	25850 Administrative Technology Services; Network Support	\$0	\$49,970	\$88,088	\$98,996		98%	12%
	25860 Administrative Technology Services; Hardware Maintenance And Support	\$0	\$48,802	\$59,721	\$96,594	F000/	98%	62%
	25890 Other Technology Services 25940 Settlements	\$12,633	\$9,602	\$18,903	\$333,278	> 500%	> 500%	> 500%
	25950 Other Assessments	\$0 \$0	\$0 \$0	\$0 \$2,535	\$36,000 \$0			-100%
	26100 Operation and Maintenance of Plant Services; Service Area Direction	\$63,542	\$115,851	\$2,535 \$121,392	\$106,633	68%	-8%	-100%
	26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$2,593,221	\$2,413,216	\$2,737,563	\$2,544,237	-2%	5%	-7%
	26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$4,598	\$5,247	\$3,384	\$2,169	-53%	-59%	-36%
	26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$143,655	\$160,941	\$118,446	\$176,295	23%	10%	49%
	26495 2007 Account Code - Support Services, Central ; Other Staff Services ; Official Bonds	\$638	\$0	\$0	\$0		10,0	1070
	26499 2007 Account Code - Other	\$379,169	\$0	\$0	\$0			
	26600 Operation and Maintenance of Plant Services; Security Services	\$28,382	\$21,946	\$43,714	\$47,920	69%	118%	10%
	26700 Operation and Maintenance of Plant Services; Insurance	\$138,783	\$139,104	\$114,927	\$98,654	-29%	-29%	-14%
	26800 Operation and Maintenance of Plant Services; Other Operation and Maintenance of Plant Services	\$0	\$1,126,750	\$390,121	\$859,371		-24%	120%
	27010 Student Transportation; Service Area Direction	\$101,560	\$115,671	\$113,958	\$122,770	21%	6%	8%
	27100 Student Transportation; Vehicle Operation	\$343,610	\$442,004	\$463,208	\$431,209	25%	-2%	-7%
	27200 Student Transportation; Monitoring Services	\$23,677	\$51,188	\$49,204	\$42,101	78%	-18%	-14%
	27300 Student Transportation; Vehicle Servicing and Maintenance	\$194,827	\$259,948	\$328,707	\$275,938	42%	6%	-16%
	27400 Student Transportation; Purchase of School Buses	\$152,850	\$232,692	\$0	\$183,098	20%	-21%	440/
	27500 Student Transportation; Insurance on Buses	\$53,618 \$37,404	\$30,776	\$14,840	\$20,911	-61%	-32%	41%
	27900 Student Transportation; Other Student Transportation Services	\$27,424	\$24,853	\$31,100	\$27,160	-1%	9% -84%	-13%
	27910 Student Transportation; Bus Driver Training 31100 Food Services Operations; Service Area Direction	\$0 \$0	\$1,480 \$77,400	\$0 \$76 711	\$240 \$76,961		-04% -1%	0%
	31200 Food Services Operations; Service Area Direction 31200 Food Services Operations; Food Preparation and Dispensing	\$661,644	\$77,400 \$337,475	\$76,711 \$368,972	\$376,178	-43%	11%	0% 2%
	31300 Food Services Operations; Food Delivery	\$610	\$1,043	\$1,784	\$11,853	> 500%	> 500%	> 500%
	31400 Food Services Operations; Food Purchases	\$440,165	\$520,248	\$549,991	\$583,442	33%	12%	6%
	31900 Other Food Services	\$77,771	\$284,694	\$155,944	\$53,660	-31%	-81%	-66%
Overhead and Operational Total		\$5,994,066	\$8,403,770	\$8,333,806	\$8,294,056	38%	-1%	0%
		,		•				
Nonoperational								
	33200 Community Recreation	\$4,957	\$7,262	\$5,462	\$4,495	-9%	-38%	-18%
	33400 Athletic Coaches	\$345,792	\$391,849	\$380,283	\$332,150	-4%	-15%	-13%
	33500 Welfare Activities Services	\$0	\$2,036	\$1,608	\$759		-63%	-53%
	33930 Latch Key Kid Program	\$119,243	\$146,225	\$123,517	\$100,520	-16%	-31%	-19%
	41000 Facilities Acquisition and Construction; Land Acquisition and Development	\$0	\$68,021	\$0	\$0		-100%	
	43000 Facilities Acquisition and Construction; Professional Services	\$5,382	\$121,142	\$206,023	\$35,681	> 500%	-71%	-83%
	45100 Building Acquisition, Construction and Improvements	\$419,068	\$3,455,282	\$4,081,159	\$365,163	-13%	-89%	-91%
	45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts	\$0	\$243,638	\$243,638	\$243,638	E0001	0%	0%
	45400 Building Acquisition, Construction and Improvement; Sports Facilities	\$2,282	\$123,436 \$550,200	\$39,515	-\$37,509	< -500%	-130%	-195%
	45500 Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment	\$444,668 \$244,423	\$559,200 \$0	\$668,800 \$5,800	\$675,563 \$4,847	52%	21%	1%
	46000 Facilities Acquisition and Construction; Purchase of Moveable Equipment 47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment	\$244,423 \$42,854	\$0 \$51.01 <i>4</i>	\$5,890 \$1,652,315	\$1,847 \$78,364	-99% 83%	54%	-69% -95%
	47000 Facilities Acquisition and Construction; Purchase of Mobile of Fixed Equipment 49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction	\$42,854 \$31,374	\$51,014 \$25,444	\$1,652,315 \$68,037	\$78,364 \$45,216	44%	78%	-95% -34%
		40.3014	<del>4-0</del> ;	400,001	Ų.J,2:0	-1-170	1070	O-170

Student Instructional Category	Account 51100 Debt Services; Principal on Debt; Bonds 52100 Debt Services; Interest on Debt; Bonds 52200 Debt Services; Interest on Debt; Temporary Loans 53100 Debt Services; Lease Rental; Buildings; Principal 53150 Debt Services; Lease Rental; Buildings; Interest 54200 Common School Fund; Principal 54250 Common School Fund; Interest	FY 2006 \$226,710 \$198,788 \$233,613 \$2,166,000 \$0 \$224,817 \$0	FY 2009 \$325,000 \$125,838 \$470,677 \$1,502,500 \$1,454,000 \$184,696 \$14,160	FY 2011 \$1,030,000 \$191,575 \$37,009 \$1,772,500 \$1,532,500 \$137,167 \$5,465	FY 2012 \$2,541,073 \$124,450 \$44,983 \$1,892,500 \$1,484,500 \$133,004 \$5,230	Increase from FY 2006 > 500% -37% -81% -13%	Increase from FY 2009 > 500% -1% -90% 26% 2% -28% -63%	Increase from previous year 147% -35% 22% 7% -3% -3% -4%
Nonoperational Total		\$4,709,970	\$9,271,420	\$12,182,465	\$8,071,625	71%	-13%	-34%
Prorated By Fund								
	26491 2007 Account Code - PERF	\$211,510	\$0	\$0	\$0			
	26492 2007 Account Code - Social Security	\$951,972	<b>\$0</b>	\$0	\$0			
	26493 2007 Account Code - Workmen's Compensation	\$17,022	\$0	\$0	\$0			
	26494 2007 Account Code - Group Insurance	\$4,845,320	\$0	\$0	\$0			
	26496 2007 Account Code - Unemployment Compensation	\$5,379	<b>\$0</b>	\$0	\$0			
	26498 2007 Account Code - Severance / Early Retirement Pay	\$1,850,011	\$0	\$0	\$0			
Prorated By Fund Total		\$7,881,214	\$0	\$0	\$0			